



## **GAVI Alliance Executive Committee Meeting**

9 February 2011

Teleconference

### **FINAL MINUTES**

#### **1. Chair's report**

Finding a quorum of members present, the meeting commenced at 17.02 Geneva time on 9 February 2011. Jaime Sepulveda, Executive Committee Chair chaired the meeting. In accordance with the Conflict of Interest Policy, Suresh Jadhav declared by virtue of his position as a senior official of the Serum Institute of India, his interest in the matters to be discussed which involved that entity. Other standing declarations of interest were tabled to the Committee (Doc #1a in the Committee pack).

Subsequently, the Committee reviewed matters arising from previous meetings (Doc #1c) and the forward workplan for the Committee (Doc #1d). Helen Evans, Interim CEO, noted that at the request of the Chair, only one of the proposed Secretariat positions conditionally approved in the 2011 budget would be filled on a permanent basis prior to the hire of the permanent CEO. Also, the Committee considered moving its planned second and third meetings; additional information would be forthcoming. In addition, the Committee asked the Secretariat to review the possibility of compressing approval timing for the 15 May applications and prepare a graphical timeline of the critical path from submission to vaccine roll out.

Finally, the Committee reviewed the minutes of its meeting on 4 November 2010 (Doc #1b).

#### **Resolution One**

**The GAVI Alliance Executive Committee resolved to:**

- **Approve** the minutes of its meeting on 9 February 2011.

Subsequently, the Committee temporarily adjourned the meeting to consider a commercially sensitive matter.

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#### **2. Finance and resource mobilisation**

Joelle Tanguy, Managing Director of External Relations delivered an update on GAVI's resource mobilisation efforts in the lead up to the 13 June 2011 pledging

event in London. She reiterated that securing pledges would require broad donor engagement and noted Dagfinn Høybråten had been visiting with donors as part of his initial agenda as Board Chair.

- The Chair requested that the Secretariat circulate a monthly update on resource mobilisation efforts until the June 2011 event.
- The Committee noted it had reviewed GAVI's current financial picture (Doc #3).

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### 3. Sovereign bilateral aid and earmarking

Ms Evans reported that while GAVI's approach is and should remain that it seeks, and greatly prefers, unearmarked multilateral funding to allow for maximum flexibility and country demand-driven programming, in the current political and economic context there may be specific cases where additional bilateral funding may be appropriate in exceptional circumstances. Given the potential risks associated with a significant shift to earmarked funding, Ms Evans proposed to explore the matter carefully, proposing a set of principles and approaches that would frame a small number of pilot cases in 2011. In turn, the pilots could inform a longer-term strategy (Doc #4). Discussion followed:

- The Committee affirmed that such engagements should remain exceptions rather than the norm and signalled the importance of ensuring compatibility with GAVI's business model.
- The pilot process was deemed a reasonable path to take and the Committee endorsed the Secretariat's proposal to proceed with a limited number of pilots in 2011 in line with the principles identified in the paper.
- The Committee signalled the necessity to ensure that the pilots are conducted so as to effectively inform the policy that could be presented to the Board in 2012. It suggested the Secretariat closely study how GAVI will assess the success of the pilots, hopefully determining a baseline to define "additionality," clarifying what transactional costs may be prohibitive, and what level of funding would be enough to merit such an exception to the nonearmark practice.
- Given the Committee's comments, the Secretariat will provide an update to the Board in July 2011 and further update the Executive Committee in September 2011.

#### **Resolution Two**

**The GAVI Alliance Executive Committee resolved to:**

- **Endorse** the core principles and associated operational approach relating to donor earmarks in bilateral aid discussions as outlined in Doc 04.

- **Authorise** the Secretariat to negotiate a small number of bilateral pilots, consistent with agreed principles, with the ultimate goal of formulating a longer-term strategy based on the lessons learned.

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#### 4. CEO search

Mr Høybråten joined the meeting to update the Committee on the search for a permanent CEO. There had been significant progress since the Kigali board meeting. A first round of interviews had occurred involving the CEO Succession Committee's core group and a second round is planned. Mr Høybråten is confident the CEO Succession Committee will be able to recommend a candidate to the Governance Committee and the Board by early March.

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#### 5. Update on India and Nigeria

Mercy Ahun, Managing Director of Programme Delivery updated the Committee on developments in India and Nigeria since the Committee's last meeting on 4 November 2010. The Indian government had a meeting at the end of November to consider next steps for its Penta programme. Recommendations coming from that meeting are with the appropriate minister for consideration. In Nigeria, a recent survey has reportedly established that the DTP3 coverage rate has exceeded 50%. These survey findings have still to be verified by WHO/UNICEF. If this is confirmed, the country will be able to participate in the prioritisation process. Finally, Dr Ahun noted that a task team was being formed to focus on India and Nigeria.

- The Chair asked Dr Ahun to circulate a short written summary.

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#### 6. In-country risk oversight

The Committee asked the Secretariat for any reflections on the Global Fund's recent uncovering of in-country corruption. Ms Evans referred the Committee to her message to Board members of 25 January 2011, noting that GAVI is relatively less vulnerable than the Global Fund since only 15% of GAVI's support is in the form of cash grants. However, she noted this is an area of emphasis in GAVI's risk management programme and that the Secretariat is working closely with the Director of Internal Audit on methods to mitigate risks in this area.

There being no further business, the meeting was brought to a close.

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Ms Debbie Adams  
Secretary to the Board

## Attachment A

### Participants

#### **Committee Members**

- Jaime Sepulveda, Chair
- Amie Batson (Items 1-3)
- Wayne Berson (Items 1-4)
- Armin Fidler
- Ashutosh Garg
- Guillermo González González
- Suresh Jadhav
- George W. Welde, Jr
- Helen Evans (non-voting)

#### **Regrets**

- Saad Houry

#### **Other Board Members Present**

- Dagfinn Høybråten (Item 4)
- Rajeev Venkayya\* (Items 1-3)

\* Served as the eligible organisation's voting member per Section 2.6.5 of the By-Laws

#### **Secretariat**

- Debbie Adams
- Mercy Ahun
- David Ferreira
- Barry Greene
- Kevin Klock
- Joelle Tanguy
- Daniel Thornton

#### **Guest**

- Mickey Chopra, UNICEF
- Laura Quintana, Advisor to Guillermo González